



TOWARDS EUROPEAN UNION STRATEGIC SELF-MANAGEMENT

Stasys Paulauskas

Strategic Self-Management Institute

Annotation

EU is targeted to become smart, sustainable and inclusive growing community, which uses innovations as sustainable development engine. Nowadays EU faces significant governance problems related to contradiction between political and strategic self-management activities. Absent of long term scientifically grounded model of EU governance caused activation of politics as regressive social phenomenon and demagoguery as method of political leadership. Growing not satisfaction of political governance requires to discover paths of its qualitative transition to next quality of social co-existence of people. Faced EU governance crisis experienced Strategic Self-Management Institute presents virtual models, which foreground logical transition of political governance to Strategic Self-Management. Virtual modelling methodology let's to construct virtual model of politics transition to strategic self-management, including its form, content and contradiction. Political governance should be replaced by constructive self-governance in each level of self-governance starting from a family till EU on the ground of human self-management cycle. Election of self-management operators should be replaced by constructive competitive selection of persons in courts. Politics should be disconnected from governance as it is stated in constitutions of many States. Adequate positioning of governance qualitative development in the history enabled to provide EU global peace strategy sustainable innovation, as peaceful and responsible way for integration and spread progressive ideas of sustainable development to overall World.

KEY WORDS: politics, demagoguery, virtualities, virtual modelling, strategic self-management.

Introduction

European Union is targeted to become smart, sustainable and inclusive growing¹ community, which uses innovations as sustainable development engine. Scientifically grounded strategic self-management opens ways for increasing competitiveness and attractiveness, what enabled to enlarge this community until 28 member States. However, enlargement to East, Eurozone problems, refugees' invasion, etc. discovered lack of strategic programmes and tools to assure efficient growth and peaceful integration. Contrary, in very short time the safety of EU was fell, Europe was returned to cold war conditions and armament competition. Advanced "black hole" was stopped to gravitate and disintegration processes began by Brexit – United Kingdom referendum decision to leave EU. The great EU governance crisis occurred (Angela Merkel, 2016). Necessity of changes in governance become evident.

Lack of strategic paths returned the search of decision to political level of governance. The new political movement DiEM25² was occurred, targeted to make necessary democratisation changes seeking to avoid destruction of EU. Politologic approach to decision of the problem is not perspective in reason uncertainty of using terms and interests of talking and manifesting political parties. Politology and political activity lead EU to unlimited talks, manifestations, revolutions and finally – destruction.

Author of the article and his Strategic Self-Management Institute is working on governance sustainable innovations from 1985. Created methodology of virtual (previous – dialectical) modelling enabled in 1986 year to forecast destruction of USSR in 1991. Some similarities between USSR destruction and critical processes in EU are evident: a) stagnation of economy, b) growing discontent of people concerning governance, c) declaration to leave the union by the most developed countries – Baltic States in USSR and UK in EU. It's very important, that in case of USSR destruction from start in 1988 „Informal” movements in Baltic States till destruction of USSR in 1991 was only three years. In worse scenario some fall of EU could be rapid also.

Main hypothesis is that aged political governance and partocratic dictatorship culture is not appropriate for realisation of EU 2020 strategy and next efficient and peaceful integration of community. Large experience in self-management applications enables to propose to EU new approach and mean to save European Community through qualitative transition of EU governance from politics to Strategic Self-Management.

Politics as qualitative kind of governance is still as alone form of management from ancient times till nowadays in all States of entire world. Uncertainty of subject and methods of politics, activities and declaration

¹ E U R O P E 2 0 2 0 A European strategy for smart, sustainable and inclusive growth, http://ec.europa.eu/europe2020/index_it.htm

² DiEM25, European movement for democratisation of Europe, <https://diem25.org/>

of politicians is frequently connected not to constructive management activity, but sometimes looks like rite and ceremonies without content. This social phenomenon meets increasing not satisfaction of people and criticism from point of view of healthy mind. Political science as politology operating in verbal mode is adequate to political uncertainty and its tries to describe activities and opinions of politicians and political parties. From sociogenic³ point of view, politics is still not positioned in time scale, isn't known it will be forever or it will be naturally developed to some more advanced form of governance in the future.

Modernisation of EU governance is discussing in quantitative mode in scales of more or less centralisation (federalism⁴) or decentralisation. EU strategic and operational governance depends of competence, political orientation and personal features of political leaders, which are changing permanently. Domination of political governance in EU level in Parliament, Council, Commission trough political representatives from member States reduces strategic self-management as constructive governance abilities. EU economic stagnation shows, that for turning up economic growth only qualitative changes in the governance is needed.

Author methodology of Virtualics is appropriate for model EU governance qualitative transition. This methodology is used for modelling of large number of development relations, starting from global till micro in "time-quality" scale.

Main subject of the article is to positioning the politics phenomenon in virtual „time - quality” scale in scope of its form, content, contradiction and moving forces and to provide possible scenarios of politics' transition to next quality - strategic self-management.

Main tasks are:

1. To construct politics' transition virtual model.
2. To define scope of strategic self-management features.
3. To provide EU global peace strategy sustainable innovation.

Virtual modelling of a governance qualitative transition

Uncertainty of political activity and terms are used for demagogy as method of governance from ancient time. Seeking to find "an angle in round room" it's necessary to change outlook from Politologic to Sociogenic. True human development trend should be cleaned from politological uncertainty.

A human is born to be free. However due to lack of self-governance abilities (knowledge, skills) it shares own freedom with other people (a manager, leader, etc.). Through history flow by increasing of self-governance abilities a human accepts three quality forms of self-governance: a) Autocratic (thesis), b) Democratic (antithesis) and c) Liberal (synthesis) (Fig.1.).

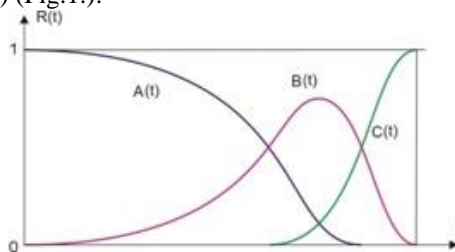


Fig. 1. Social relations' transition trichotomy (S.Paulauskas, 1985)

Each country could be placed in concrete time moment of such graph according to structure of reached governance culture. It shows, that all Humanity and each State passes stages of autocratic, democratic and liberal stages of governance culture.

In EU co-exists two quality stages of governance: a) political and b) democratic. The first is the official, the second - more as wishes now. Democratic governance has sense of Strategic Self-management and operates with measurable indicators in paradigm of Sustainable development. However, EU strategies as Lisbon and EU 2020 are more in wishes. Oligarchy with help of political parties are successful to keep aged oil, gas, nuclear and other danger and polluted technologies and stops progress of advanced solar, wind, electric vehicles, smart home and other advanced business. Oligarchy and partocracy leads stopping of progress, slowing economic growth, stagnation and disintegration of EU (Brexit, etc.).

According to Sociogeny, governance consist of 4 stages of human's self-management cycle: a) programming of an action (function of brain); b) decision-making (will); c) implementation (spine) and d) control (senses) (Fig.2). The operation of such cycle is changing trough history from autocratic leadership trough democratic self-management of a community to strategic self-management of a person. Autocratic governance has form of politics and its method is demagogy⁵. In kingdoms, dictatorships, partocracy strategic management isn't

³ Sociogeny (societas - society (*latin*); geny - origin, *greek*.) is science of origin and development of society, social relations (S.Paulauskas, 2016).

⁴ Federalisation of the European Union, https://en.wikipedia.org/wiki/Federalisation_of_the_European_Union

⁵ Demagogy – (Greek *dēmagōgía*) leadership of the people, <http://www.dictionary.com/browse/demagogy>

separated from personality of a King, dictator or political party. Selection of staff members is implementing by the leader personally.

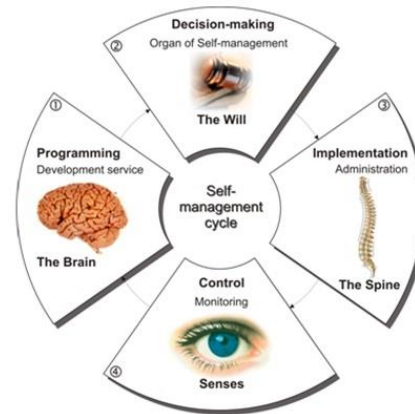


Fig. 2. Human Self-Management cycle (S.Paulauskas, 1979)

EU is on the way from autocracy (A) to democracy (D) now. Constitutions of many member states declares democracy as the state of society. However, this isn't fully right. Majority of EU States are governing by political parties, which placed their members in parliaments, government, municipalities, etc. Democratic principle of majority of votes in decision-making gives opportunity to leading political party or coalition to dictate own will in parliament and overall State. This mean, that between elections governance of a State becomes partocracy – dictatorship of won party or tis coalition.

Virtual model of political governance transition consists of three parts: the form $K_f(t)$, the content $K_c(t)$ and the contradiction $H(t)$ (Fig.3). The form of governance is changing from outgoing verbal ($K_f'(t)$) to rising quantifiable ($K_f(t)$). The content of governance is changing from demagogy ($K_c'(t)$) to Strategic Self-Management ($K_c(t)$). Natural process of political innovation is going on trough contradiction between old form and new content $H(t)$, which has form of resonance sinusoid. The pendulum oscillates as confrontation between conservative and innovative social groups until culmination (B), from which starts growth of new form – Strategic Self-Management. Conservative forces still make waves; which significance is reducing till disappearance in time point C.

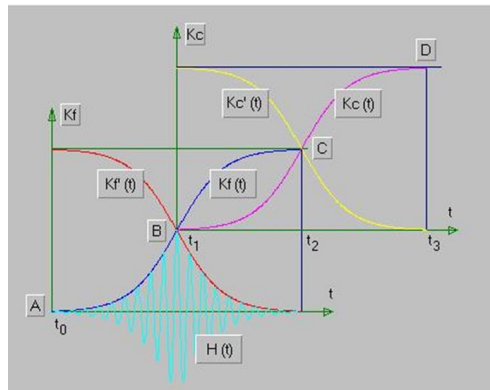


Fig. 3. Virtual model of qualitative transition (S.Paulauskas, 1985)

For assure accelerating economic growth, return gravitation and avoid destruction of EU is inevitable to replace the Economical paradigm by Sustainable Innovation culture. Economics was created as manual for hungry people. Biogenic demands are covered in EU. The second level of human demands - safety and health was actualised in EU now. So, a new manual - Sustainable Innovation paradigm of governance is needed. GDP as economic indicator of societies welfare should be replaced by full range life span of people. Human's immortality mechanisms are on desk of scientists. Let's forget Economics and start to learn Sustainable Innovation all.

No Politology, no Politics, no Demagogy, no Management, no Government, no Oligarchy, no Partocracy more. Only Strategic Self-management in each level of social organisation: family, block, village, town, district, region, State, Union, World... on the ground of human self-management cycle. Direct democracy should be contact - practical work together is only one mean for reliable and responsible vote for a member of self-governing organ - committee. Each self-management cycle should have and save own: Brain, Will, Spine and Senses. A life is permanent flow of innovations. Only sustainable innovations are acceptable for actual polluted and not equal World. This is my vision of DiEM25 till 2025.

European Community is the greatest project in human history. This advanced community attracts not with oil or gas, but with advanced Sustainable Innovation culture. Strategic Self-management approach will help to form and seek greatest United World target and equality for all people through undisclosed income when wars will be stopped and weapons will be recycled to humans helping robots. No States, no borders - only free and happy humans will live in Sustainable World in 2050. It is inevitable.

Author and Strategic Self-Management Institute is working in such issues from 1980. Special methodology of Virtualics, Antrophogeny, Sociogeny and Technogeny were developed and applied during many sustainable innovation projects. It works.

Diagnosis: partocratic governance erosion

Sociogenic approach to DiEM25's seeking to democratise EU need to certain main terms. Hopefully this could give us at least half of success. Democracy is power of people. Power means abilities and opportunities to cover actualised demands of people.

In self-management cycle mean force of people in very specialised and high competence needed activities:

- a) Programming of action - power to innovate;
- b) Decision making - power to decide;
- c) Implementing - power to implement;
- d) Control - power to check validity of actions above.

Unfortunately, a crowd can't implement directly its power ambitions on democracy. Legislative frame on self-management cycle - Constitution and professional intermediaries - trusted specialists, are needed in service of people. Political parties started from "a barrel" as initiators and formers of ideology - ideas, approaches, targets, values, etc. Executors of people's will were professional employees. Rational mission of political parties was translation of people's needs and wishes into actions of employees.

Partocracy is power of political parties. Partocratic dictatorship is modification of autocracy, when not one monarch or dictator, but a group of people named as political party is dictating own will to all society for some years. Partocracy become possible, when political parties as cancer expanded their action sphere, occupied overall self-management cycle and replaced democracy. In majority of States' Constitutions partocracy isn't provided. Because constitutional norms must be applied directly, partocracy isn't constitutional and she is illegal (!).

Partocratic cancer was destroyed democracy as immune system of a society. Political demagogues and layers occupied high professionalism required self-management positions parliaments, ministries, etc. Constructive State's development strategies were replaced by populist promises and demagogic shows. Young people were demotivated to seek professional career through self-improvement in constructive activity, because only demagogy is needed for personal success in partocratic society. As result - intellectual abilities of government is reducing, what lead crime, corruption and disability to fight against international terrorism. Democracy is innovation engine, which assures creation and implementation of progressive novelties in all spheres of society's life. It's targeted to motivate people for creativity, to search, select and implement innovations into life of society. Properly operating democracy defines high speed of progress and welfare of a State.

Oligarchy is power of large business. It's antipode of democracy. Very rich old business isn't interested on progressive innovations, which ramp to lose markets, property and welfare. Aged oil, gas, nuclear power, weapon and other spheres of black business don't want to be replaced by wind, solar, electric vehicles, smart house and other progressive business activities. Having huge of money, they are able to take political parties into pockets, to stop progress and lead all World in economic stagnation and growing international confrontation. EU democratisation means at least return of political parties to "a barrel", restrict partocracy as illegal activity and recover democratic immunity by enabling rational, transparent and efficient operation of self-management cycle.

The key methodological achievement of EU is principle of Sustainable Innovation, which supports only innovations, which: a) guaranties less handy work; b) avoid pollution; c) prolongs full range life span of people and d) don't leave problems to next generations.

Democratisation of EU means creation and implementation of EU strategic Self-management programme:

- a) EU Strategy till 2025 and 2050 year;
- b) EU Constitution;
- c) EU Self-Management system;
- d) EU Financial mechanism.

Towards European Union Strategic Self-Management

Partocracy is guilty for stopped social progress in EU and World. Partition leads degradation, confrontation, wars, terrorism, climate change, etc. Synthesis of Strategic Self-management culture (SSMC) comes to change World development direction to Good deals. It's universal for each social level and it gives best opportunities for a social subject: person, group, community, World ...

"Say, how are you self-improving - I will say, who are you". I see at least three historic self-improvement stages: a) Degraded (Not self-improving); b) Follower (Self-improving by following others); c) Innovator/Genius (Exceeding self-improvement). You can check your SSMC state through answer to 25 questions of virtual tool iGenius, available in [EN](#) and [LT](#) languages.

SSMC is clever, efficient and peaceful. Stop to do impossible – to improve others! Start to improve yourself! Let's stop war and confrontation and invite each other in to permanent Olympic game on innovations and geniality on Good deals. It's God's wish.

But why SSMC is not so popular if it's so perfect? The biogenic level of human demands is guilty. Hungry people has limited time to forecast future and construct clever long term strategies. "Here and now" - this is the main principle of Homo Economicus, which seeks to cover biogenic demands in lowest spending of own time and energy. Hungry man can't think about self-improvement. It seeks to eat something quickly and a lot. "Après nous le déluge" ([Louis XV of France](#)).

EU isn't community of hungry people more. So, why it started to replace Economics by Sustainable development paradigm. However, it's enough complicated, danger and risky to be Genius surrounded by the hungry. Maybe UK will succeed on this :-). I don't think so. Genius is happy to shear SSMC. Let's do this. How to share SSMC as Good deal? In sport some strong regulations exist. So, SSM regulations should be defined in EU Constitution.

An obligatory condition in honour competition is equal opportunities to each participant. At first, this mean the same Universal Basic Income (UBI) to each person in community. Because competition on SSMC between genius and hungry person isn't honour and has low sense. I imagine, that UBI should be the same for each person in EU and it should include all social payments (pensions, support, etc.).

Let's install an Innovation engine in each social level. We should use very big reserve for growth – the Science, which usually isn't included in self-management cycles. A society looks like stupid man, which not used own brain in the own activity. The main innovation of EU organisation structure is collection of best innovation forces into Programming organ, which is responsible for preparing alternative development programmes. Decision-making organ – Parliament, Council, etc., is responsible for choosing and accepting the best alternative programme. Executing organ - Administration is responsible for assure implementation of accepted programme. State's Control institution should assure transparency of self-management cycle.

EU should be open for each country and person, who accepts SSMC Constitution. EU should give SSMC requirements to each candidate country on the basis of unlimited progress calendar. This enables to stop danger confrontation in Eurasian continent. Each candidate country will receive from EU home tasks for SSM self-improvement and will start to work. This is only one responsible way to stop cold war confrontation with Russia earlier as in 2025.

A bit later Homo Virtualis will come into World. A human consists of two substances: physical and virtual. Through spending more and more time in Internet Humanity become Homo virtualis. Each person becomes as neuron in virtual brain of Humanity. Virtualisation of Humanity will be the main concern after 2025. Physical values, material property, weapons, wars, etc., will become less and less important and possible. Virtual communities, virtual States, virtual EU and Virtual World will come into agenda of SSMC. Let's be the first!

EU Global Peace Strategy Sustainable Innovation

We, participants of Europe Democratization Movement DiEM25, *representing* progressive people of Members States of European Union and Entire World,

Facing global economic stagnation and climate change, increasing international tension, religious intolerance, terrorism and return to cold war conditions,

Stating disability of European governance to assure high EU2020 strategic targets of sustainable development to do EU competitive and advanced community, assure further peaceful integration, efficient impact into solving of local conflicts, prevention of irrational migration and refugee flows,

Apologising, that EU democratic legislation and everyday activity was damaged by partocratic dictatorship and cheap populism, which was interrupted democratic self-management mechanisms and stopped sustainable innovations and development through opened lobbyist opportunities to freeze aged non sustainable technologies of oil, gas, nuclear and chemical business, which bothers advanced innovations of wind, solar, electric vehicles, smart houses, etc.

Assured, that only legal and transparently operating democratic self-management in all social levels: person, organisation, community, State, Union, World, is right way to turn European Union and entire world to sustainable growth and peaceful coexistence,

Defined, that Sustainable innovation is the most advanced methodology, which can assure rapid sustainable growth through: a) less handy work; b) avoiding pollution; c) prolongation of full range life span of people and d) don't giving problems to next generations and other countries.

Taking responsibility against all nations of European Union and Entire World,

Initiate European Global Peace Strategy:

1. To work out regulation of European Parliament and European Council on democratisation of governance in European community, in which universal transparently and efficiently operating democratic self-management mechanism and sustainable Innovation methodology will be assured.
2. To work EU Global Peace strategy till 2025 and 2050, in which European and Global sustainable integration and virtualisation will be planned.
3. To work out European Union Constitution for legislative framing of EU Global Peace strategy.
4. To establish EU strategic self-management through 4 stage cycle: a) EU Sustainable Innovation service, b) EU Parliament, c) EU Administration, d) EU Control, which members will be defined through professional adequacy competition procedure by EU Constitutional court.
5. Creation of equal economic opportunities of exceeding self-improvement to each person in EU through introduction of the same Universal Basic Income (UBI), coherent to robotisation level.

Conclusions

Politics and demagoguery is governance quality of autocratic society, because it's grounded on voluntary leadership and dictatorship of a group (partocracy) of people against all society. European Union declares democracy, so, here is contradiction between declared democratic governance and real partocratic dictatorship.

EU governance verbal form should be replaced by quantifiable measurable indicators. This process is going on, when EU works in level of strategic self-management (EU 2020, etc.). Sustainable development paradigm is appropriate to quantifiable form of governance.

EU governance political content should be replaced by Strategic Self-Management in all levels of community on the ground of the best sample – human self-management cycle. Self-management coordinating and implementing persons should be elected by responsible people at each self-governance level. Each level Community elects and delegates representative to higher level of SSM. Political parties could exist free and act according to public law. They could form public opinion, initiate governance innovations equal as each citizen of EU member States.

EU strategic targets should be oriented to spread SSM culture in World's level through attractive peaceful integration of wished countries on basis of open calendar of access EU. At this way EU brings disarming and peace to entire world. The poverty and diseases will be liquidated through spreading Universal basic income to each citizen.

EU Global Peace Strategy sustainable innovation declaration is the frame for stop destruction and return to cold war. It opens smart and proud way for create united peaceful world of progress and happiness.

Literature

- Atkinson, G., Dietz, S. & Neumayer, E. (2007). *Handbook of Sustainable Development*. Cheltenham: [Edward Elgar Publishing](#). ISBN 978-1-84376-577-6
- Baratta, Joseph P. (2004) *The Politics of World Federation*. Vol. 1: *The United Nations, U.N. Reform, Atomic Control*. Vol. 2: *From World Federalism to Global Governance*. Westport: Praeger.
- Barnard, Catherine (2010). *The Substantive Law of the EU: The four freedoms* (3rd ed.). Oxford: [Oxford University Press](#). p. 447. ISBN 978-0199562244.
- Blackburn, W.R. (2007). *The Sustainability Handbook*. London: Earthscan. ISBN 978-1-84407-495-2.
- Braungart, M., and W. McDonough (2002). *Cradle to Cradle: Remaking the Way We Make Things*. North Point Press.
- George F. Simons, ed. (2002). *EuroDiversity (Managing Cultural Differences)*. Abingdon-on-Thames: [Routledge](#). p. 110. ISBN 978-0877193814
- Cabrera, Luis (2010) *The Practice of Global Citizenship*. Cambridge: Cambridge University Press.
- Culbertson, Ely (1949) [Book Review] 'The Preliminary Draft of a World Constitution, by the Committee to Frame a World Constitution,' *Indiana Law Journal* 24(3), 474-82.
- Craig, Paul; De Burca, Grainne (2011). *EU Law: Text, Cases and Materials* (5th ed.). Oxford: [Oxford University Press](#). p. 15. ISBN 978-0199576999.
- [Costanza, R.](#), [Graumlich, L.J.](#) & [Steffen, W.](#) (eds), (2007). *Sustainability or Collapse? An Integrated History and Future of People on Earth*. Cambridge, MA.: [MIT Press](#). ISBN 978-0-262-03366-4.
- Edwards, A.R., and B. McKibben (2010). *Thriving Beyond Sustainability: Pathways to a Resilient Society*, New Society Publishers.
- Huesemann, M.H., and J.A. Huesemann (2011). *Technofix: Why Technology Won't Save Us or the Environment*, Chapter 6, "Sustainability or Collapse", New Society Publishers.
- Jackson, T. (2011). *Prosperity without Growth: Economics for a Finite Planet*. Routledge.
- [James, Paul](#); [Nadarajah, Yaso](#); [Haive, Karen](#); [Stead, Victoria](#) (2012). *Sustainable Communities, Sustainable Development: Other Paths for Papua New Guinea*. Honolulu: University of Hawaii Press.
- Komiyama, Hiroshi; Kraines, Steven Benjamin (2008). *Vision 2050: Roadmap for a Sustainable Earth*. Berlin: [Springer](#). ISBN 4-431-09430-X.
- Li, R.Y.M. (2011). *Building Our Sustainable Cities*. Illinois: Common Ground Publishing. ISBN 978-1-86335-834-7.
- Liam Magee; Andy Scerri; Paul James; James A. Thom; Lin Padgham; Sarah Hickmott; Hepu Deng; Felicity Cahill (2013). *"Reframing social sustainability reporting: Towards an engaged approach"*. *Environment, Development and Sustainability*. 15 (1): 225–43.
- Makstutis, A., Paulauskas S., Smaliukiene R. (2008). Harmonous development of the State and Society, *Vadybos šiuolaikinės tendencijos. Collection of scientific works*. General Jonas Zemaitis military academy. ISBN 978-9955-423-69-0. Vilnius, 2008. –P.175-184.

- Norton, B. (2005). *Sustainability, A Philosophy of Adaptive Ecosystem Management*. Chicago: The [University of Chicago Press](#). ISBN 978-0-226-59521-4.
- Paulauskas, S. (2016). EU Global Peace Strategy Sustainable Innovation, <https://www.diem25.org/forum/viewtopic.php?f=36&t=9326>
- Paulauskas, S., Paulauskas A. (2008). The virtualics and strategic self-management as tools for sustainable development, *Technological and economic development of economy*, Baltic journal on sustainability, Vilnius Gedimino Technical university. 008. 14(1): –P.76–88.
- Paulauskas, S. (2008). Sustainable security: the virtual approach, *Actual management tendencies*, Collection of scientific works. General Jonas Zemaitis military academy. ISBN 978-9955-423-69-0. Vilnius, 2008. –P.275-296.
- Paulauskas, S. (2000). Democratic Self-Management. How to improve the Governance of the State Lithuania/ *Collection of articles*. Joint Stock Company “Eksponente”. Klaipeda.
- Paulauskas, S. (1999). Self-Management Dialectics. Theory, methodology models, *Monograph*. Klaipeda University. Klaipeda.
- Paulauskas S. (1991) Dialectical Model of Democratic Revolution. “Lithuanian economy”, Nr.8. p.24-25.
- Paulauskas, S. (1989) Politology and Self-management. “Time and events”, Nr.11, Vilnius.
- Paulauskas, S. (1985) Dialectical World Outlook. “Science and Technique”, Nr.11. p.24-26, Vilnius.
- Rogers, P., K.F. Jalal, and J.A. Boyd (2007). *An Introduction to Sustainable Development*. Routledge.
- Piris, Jean-Claude (2010). *The Lisbon Treaty: A Legal and Political Analysis (Cambridge Studies in European Law and Policy)*. Cambridge: [Cambridge University Press](#). p. 448. ISBN 978-0521197922.
- William, C., Mitchell, Randy T Simmons. (2011). Beyond Politics. *Markets, Welfare and the Failure of Bureaucracy*, <http://www.independent.org/publications/books/summary.asp?id=34>
-

Stasys Paulauskas, doctor of philosophy (applied sociology), professor, establisher and head of Public Institution Strategic Self-Management Institute (from 1991). Author and innovator of methodological systems Virtualics, Anthropogeny, Sociogeny, Technogeny, Strategic Self-management, Responsible Energy, Sustainable Innovation, which are applied to fields of education, maritime, ITC, energy, business, culture, etc. through large scientific research and innovations and participation in international programmes of UNDP GEF, Leonardo da Vinci, Erasmus, Interreg IIIa, South Baltic and Baltic Sea region. Main specialisation is introduction of Strategic Self-Management in different levels of social organisations. Baltijos pr. 123-61 LT-93224 Klaipeda, Lithuania; +370 655 39295. ssi@eksponente.lt, www.eksponente.lt